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INVESTORS PRESENTATION
August 2025

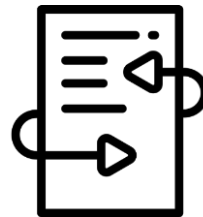
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❑ Received Letter of Acceptance for Mining Project

- ✓ Company received Letter of Acceptance from Patratu Vidyut Utpadan Nigam Ltd (a subsidiary of NTPC in Joint venture with JBVNL), for Development and Operation of Banhardih Coal Mining Block in the State of Jharkhand
- ✓ It is a joint venture with KNR Constructions Ltd holding 74% stake and Harsha Constructions Pvt Ltd holding 26% stake
- ✓ Total Contract Value: Rs. 4,800.57 Crore (Excluding GST)
- ✓ Contract Period: 5 Operating years plus initial development period of 360 days
- ✓ Mining Reserve: 34.50 Million Tonne

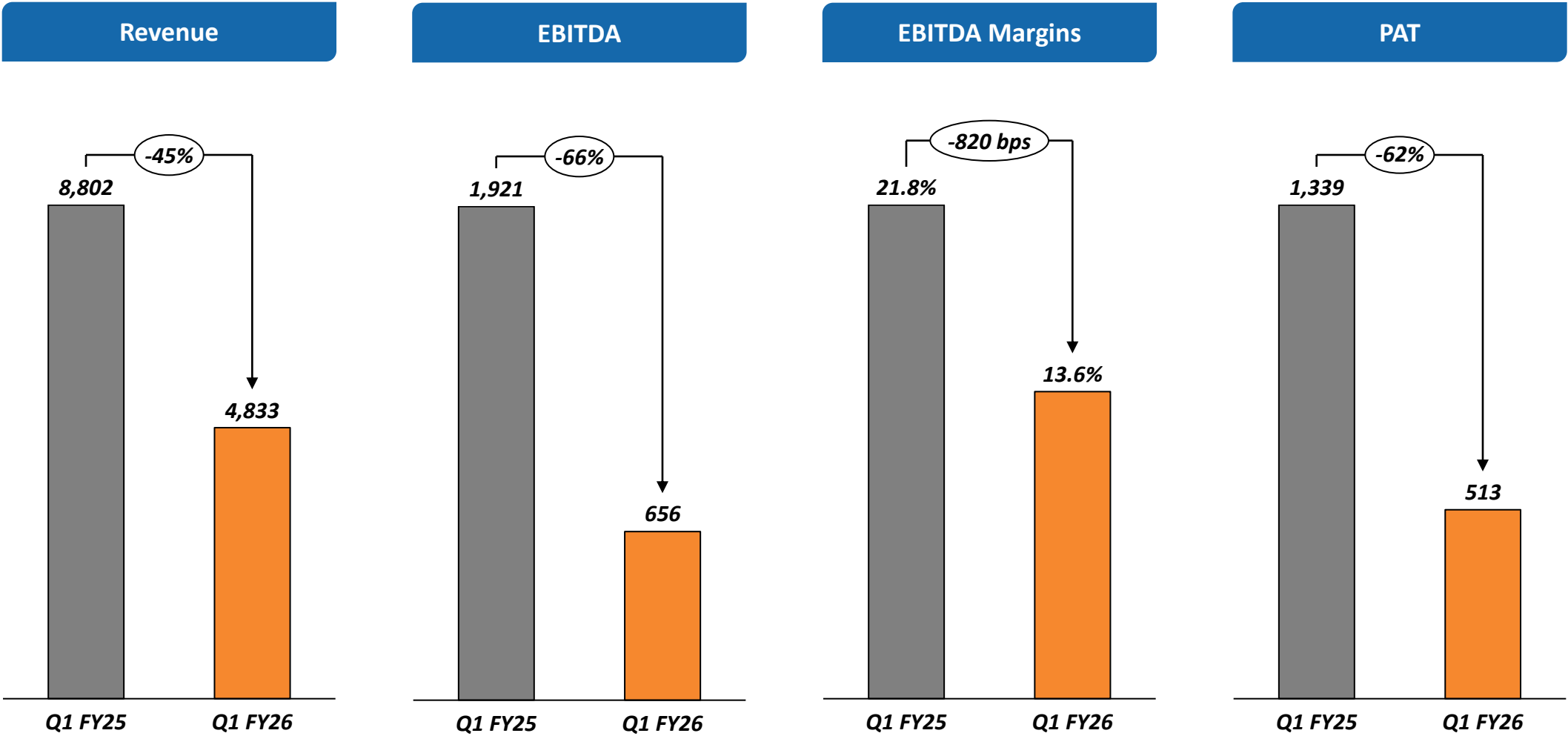


Key Highlights & Result Update

Standalone Financial Highlights



Rs. Million



Standalone Financial Results



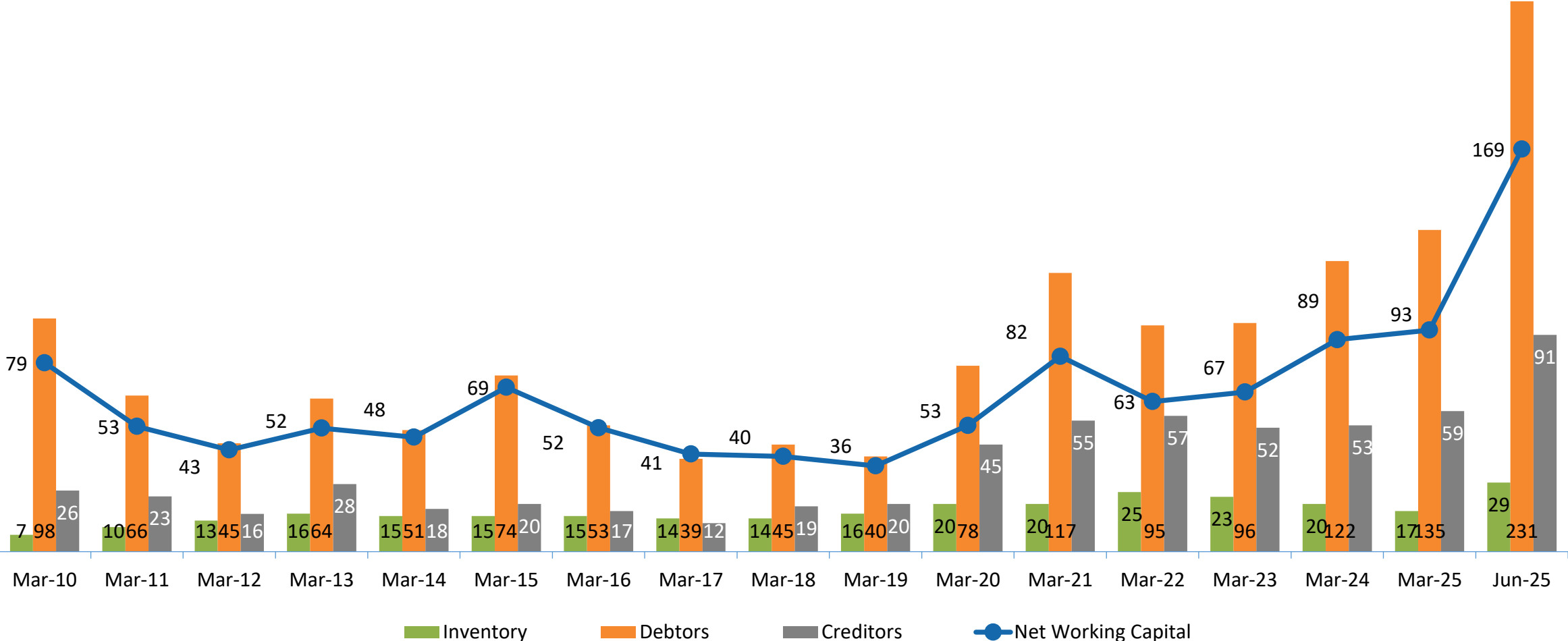
Rs. Million	Standalone				
	Q1 FY26	Q1 FY25	YoY	Q4 FY25	QoQ
Total Revenue	4,833.2	8,801.8	-45%	8,512.0	-43%
Operating Expenses	3,218.6	5,613.0		6,173.9	
Employees Expenses	389.7	419.2		410.8	
Other Expenditure	568.7	849.1		752.1	
EBITDA	656.2	1,920.5	-66%	1,175.2	-44%
EBITDA margin	13.6%	21.8%		13.8%	
Other Income	217.4	196.0		185.1	
Depreciation	150.0	225.2		223.0	
Interest	34.2	40.6		37.7	
Exceptional Item	0.0	0.0		0.0	
PBT	689.4	1,850.7	-63%	1,099.6	-37%
Tax	176.6	511.7		347.6	
Current Tax	146.0	515.3		296.3	
Prior Period Tax	0.0	0.0		66.5	
Deferred Tax	30.6	-3.6		-15.2	
Profit After Tax	512.8	1,339.0	-62%	752.0	-32%
PAT margin	10.6%	15.2%		8.8%	
Other Comprehensive Income	1.7	1.9		3.1	
Total Comprehensive Income	514.5	1,340.9	-62%	755.1	-32%

Consolidated Financial Results



Rs. Million	Consolidated				
	Q1 FY26	Q1 FY25	YoY	Q4 FY25	QoQ
Total Revenue	6,127.2	9,850.0	-38%	9,752.1	-37%
Operating Expenses	3,258.8	5,627.3		6,203.0	
Employees Expenses	389.9	420.8		412.4	
Other Expenditure	649.0	1,015.8		921.7	
EBITDA	1,829.5	2,786.1	-34%	2,215.0	-17%
EBITDA margin	29.9%	28.3%		22.7%	
Other Income	252.4	209.0		253.0	
Depreciation	154.2	300.7		228.6	
Interest	483.5	371.3		405.8	
Share of Profit / loss of associates	22.4	-116.8		2.7	
Exceptional Item	0.0	0.0		-1,256.2	
PBT	1,466.6	2,206.3	-34%	580.1	153%
Tax	232.5	546.4		504.2	
Current Tax	201.9	550.0		452.9	
Prior Period Tax	0.0	0.0		66.5	
Deferred Tax	30.6	-3.6		-15.2	
Profit After Tax	1,234.1	1,659.9	-26%	75.9	-
PAT margin	20.1%	16.9%		0.8%	
Other Comprehensive Income	1.7	1.9		3.1	
Total Comprehensive Income	1,235.8	1,661.8	-26%	79.0	-

Standalone Net Working Capital Days





Business Update

Business Overview

❑ One of the leading companies providing Engineering, Procurement and Construction (EPC) services

- Major Projects in Roads & Highways – one of the fast-growing sectors
- Established presence in Irrigation and Urban Water Infrastructure Management

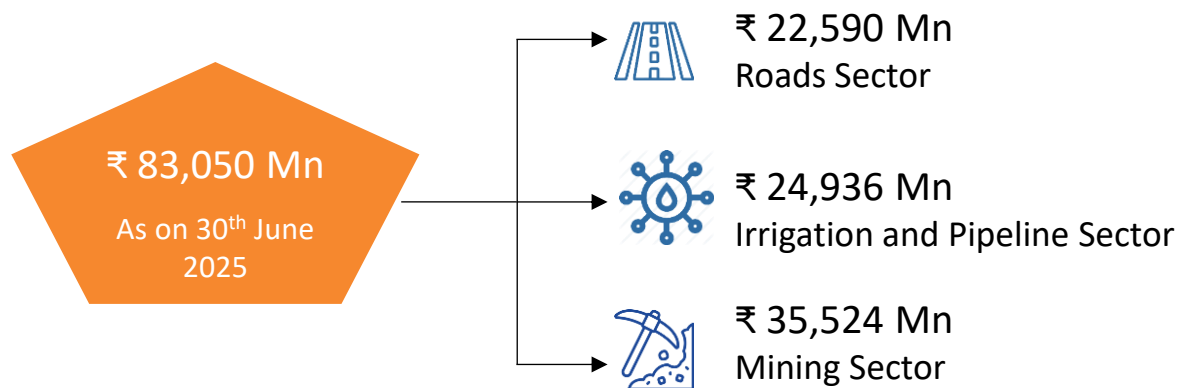
❑ 25+ years of experience of project execution

- Successfully executed more than ~9,127 lane km Road Projects
- Projects executed across 12 states in India

❑ Portfolio of BOT/HAM Projects

- 452 lane Kms Projects in the state of Telangana & Karnataka
- 2 Annuity based Projects and 8 HAM based projects
- 8 HAM based projects with total Bid Project cost of Rs. 96,188 million

❑ Strong Order Book



Vision

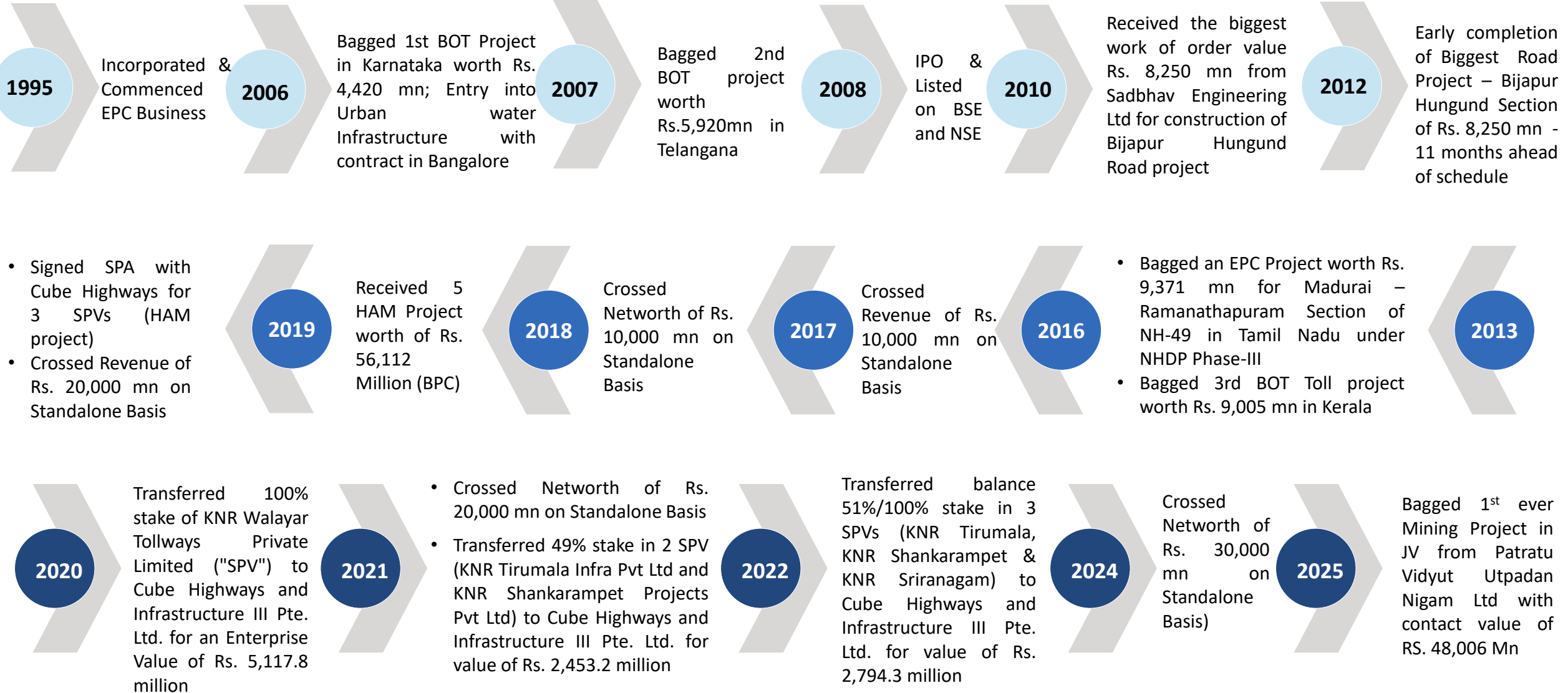
To develop KNRCL as a Centre of excellence in the field of Infrastructure services by striving continuously to provide eco-friendly solution adopting state-of-the-art practices and commitment to quality through motivated human resource



Mission

We would aim to add more business verticals to the organisation in the fields of construction of Elevated Metro Rail and Railway Projects.

Transformation





Mr. K. Narasimha Reddy –
Founder Promoter & Managing Director

- Over 50 years of experience in the Highway sector
- Started career in 1968 and engaged in the business of undertaking civil and mechanical contracts
- Extensive knowledge and experience in multi project planning Scheduling, cost controls in addition to overall construction and multi project management & driving force in taking the company towards greater heights



Mr. K. Jalandhar Reddy –
Promoter & Executive Director

- Over 25 years of experience in the Highway and infrastructure sector
- Started his career with the organisation as a project Manager and was elevated to Executive Director on April 1, 1997
- Heads the tendering and bidding activities and oversees most of the projects

Supported by Professional Team

Mr. T.L. Verma
(Sr. Vice President - Projects)

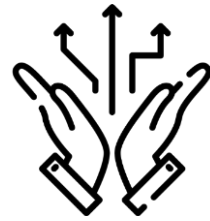
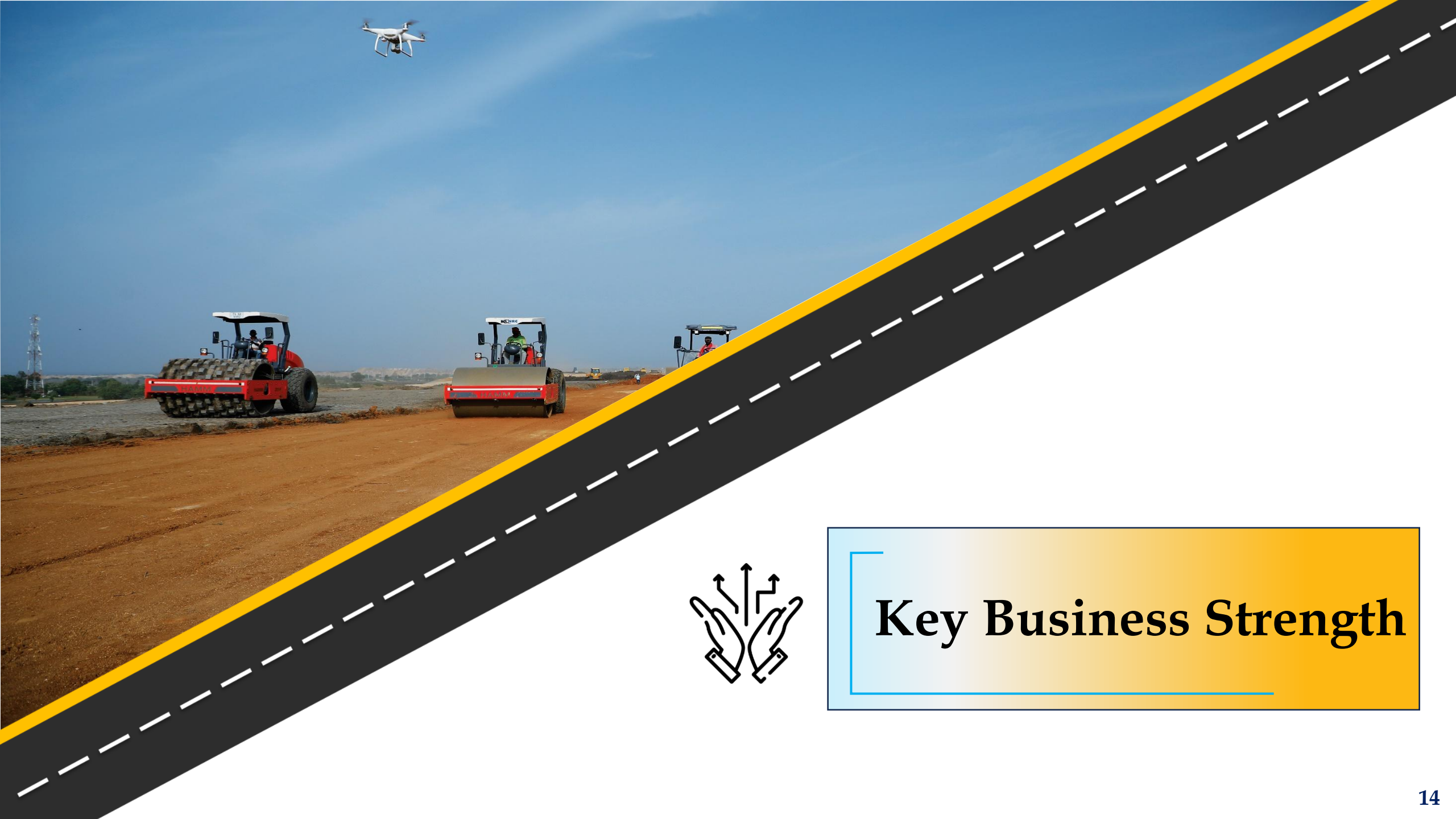
- A Bachelor of Engineering (BE) from MITS Gwalior (MP) with Over 40 years of total experience with ~20 years of experience in Highway sector
- Working with the company since 2006 on various projects i.e. Bridges and Highways, including construction of Concrete Roads

Mr. K Venkata Ram Rao
(General Manager - Finance & Accounts)

- An Associate Member of the Institute of Chartered Accountants of India and Institute of Company Secretaries of India with over 20 years of experience in the areas of finance, accountancy and taxation
- Has the overall responsibility for the finalization of corporate accounts, taxation, finance and related jobs

Ms. V. Harita
(Company Secretary)

- A Member of the Institute of Company Secretaries of India
- Overall responsibility towards compliance of Rules & Regulations laid down by various authorities



Key Business Strength

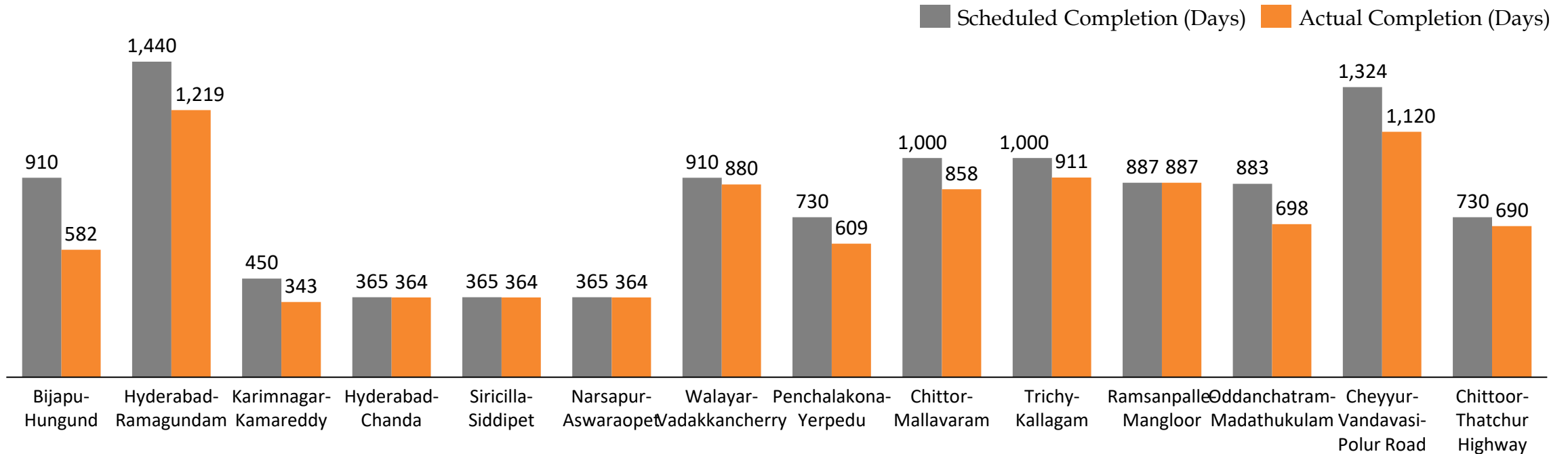
1. Project Execution Capabilities

☐ Top management's active involvement at all stages of Project execution

- Selection of Major Raw Material
- Selection of construction Camp location

☐ Faster Decision making to ensure project completion on schedule

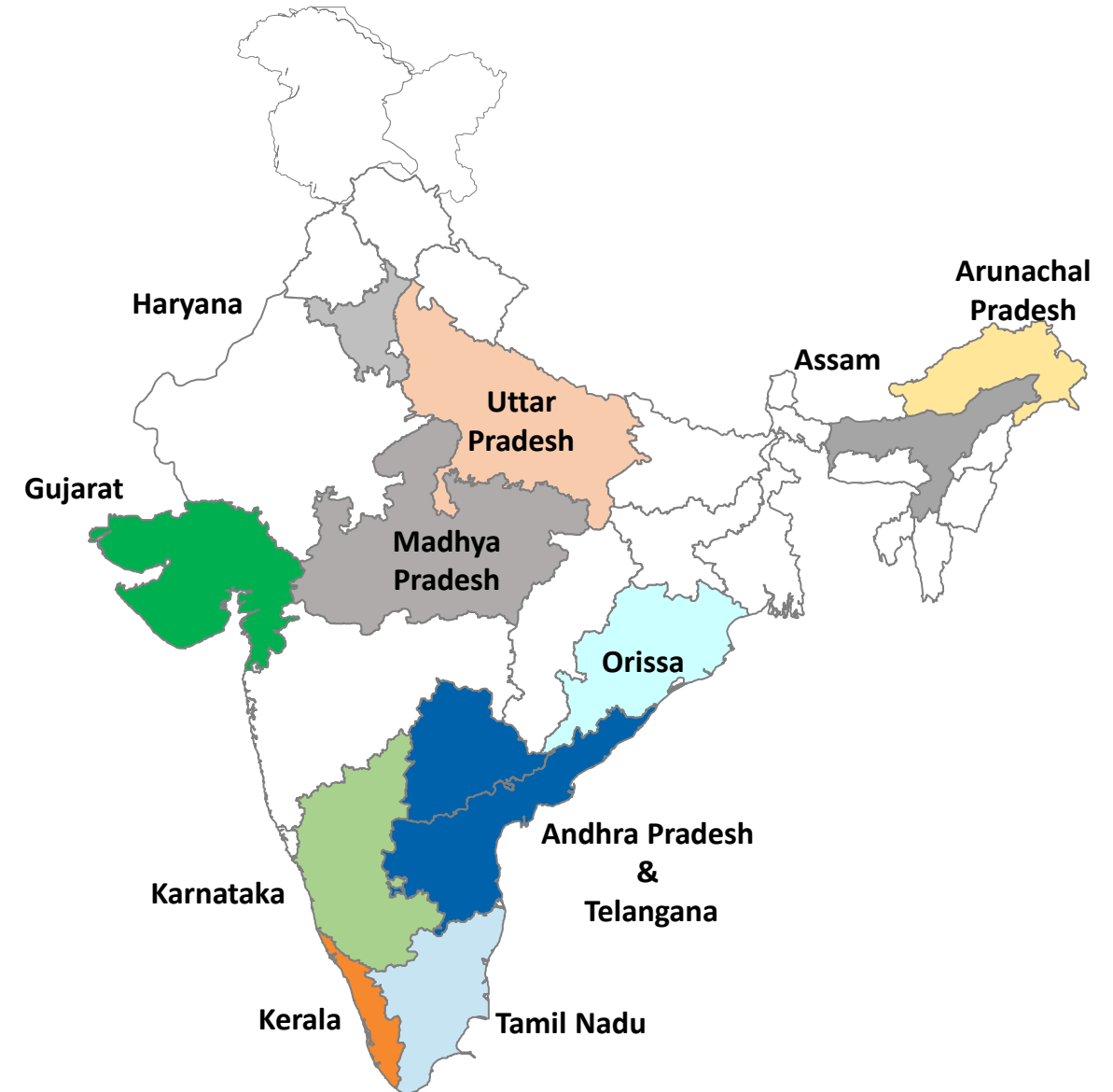
☐ Received Bonus for completion of construction ahead of schedule



SIGNIFICANT EXPERIENCE AND STRONG TRACK RECORD IN TIMELY EXECUTION OF PROJECTS

Pan India Project Execution Capability*

Sr. No.	State	No. of Projects	Project Value (Rs. Mn)
1	Tamil Nadu	13	52,027
2	AP & Telangana	31	50,473
3	Karnataka	15	33,176
4	Kerala	2	17,068
5	Madhya Pradesh	4	6,619
6	Uttar Pradesh	10	4,549
7	Assam	2	4,038
8	Arunachal Pradesh	1	3,468
9	Gujarat	1	2,550
10	Orissa	1	1,866
11	Haryana	1	118
	Total	81	1,75,952



*Projects executed in last 25 years

Disclaimer: Maps not to scale. All data, information, and maps are provided "as is" without warranty or any representation of accuracy, timeliness or completeness

Grade Separator

- ❑ **Constructed Grade Separator in Coimbatore city with a cumulative length of flyover, 2.853 km**
 - Length of 1st level flyover is 1.752 km
 - Length of 2nd level flyover is 1.101 km as a part of multipronged approach to ease traffic congestion in main city roads
- ❑ **Scope of the Project:**
 - 92 spans with 264 piles having a length of 2,617 Rm in 32 foundation locations and 62 number of open foundations
 - 39,802 cum of various grades of concrete, 6,524 MT of steel, 368 number of POT/PTFE bearings, 1,311 Rm of expansion Joints, 2,691 sqm of Reinforced Earth Wall in the approaches

Two-Tier Flyover in Salem City

- ❑ **Total cumulative length of flyover is 7.87 km**
 - Length of 1st level flyover is 3.891 km
 - Length of 2nd level flyover is 3.980 km
- ❑ **Scope of the Project:**
 - 206 spans with 133 piles having 1,347 running meters at 18 foundation locations and 155 number of Open Foundations
 - Major quantities executed are 89,324 Cum of Concrete, 12,341 MT of HYSD Steel, 821 numbers of POT/PTFE Bearings, 2,100 running meters of Expansion Joints, 8,493 Sqm of Reinforced Earth Wall in the approaches
 - Prestressed Precast Segmental Construction was adopted for super structure

Konda Pochamma Sagar Reservoir

- ❑ **Completed Konda Pochamma Sagar Reservoir of 50 TMC capacity**
 - About 12 Million Cum of earthwork was completed in record time of 500 days in the State of Telangana
 - Almost completed two major reservoirs in the State of Telangana
 - Execution is going on for 4 X 90 MW Pump House project in the State of Telangana now

2. In-house Construction Equipment

Sr. No.	Machinery	Quantity
1	Tipplers & Tankers	1,229
2	Excavators	381
3	Generators	306
4	Concrete Mixers And Pumps	195
5	Compactors	136
6	Drillers & Breakers	105
7	Loaders	98
8	Cranes	99
9	Graders	71
10	Compressors	65
11	Batching Plants	52
12	Pavers	54
13	Rollers	45
14	Weigh Bridges	53
15	Tractors	46

Sr. No.	Machinery	Quantity
16	Transformers	39
17	Crushers	32
18	Trailers	37
19	Dozers	22
20	Light Soures	25
21	Wet Mix Plants	16
22	Hot Mix Plants	14
23	Deisel Bunks	12
24	Kerb Laying Machine	10
25	Sprayers	10
26	Sweeping Machines	9
27	Drum Mix Plants	7
28	Piling Machines	6
29	Sub Stations	3
30	Micro Surfacing Machine	1



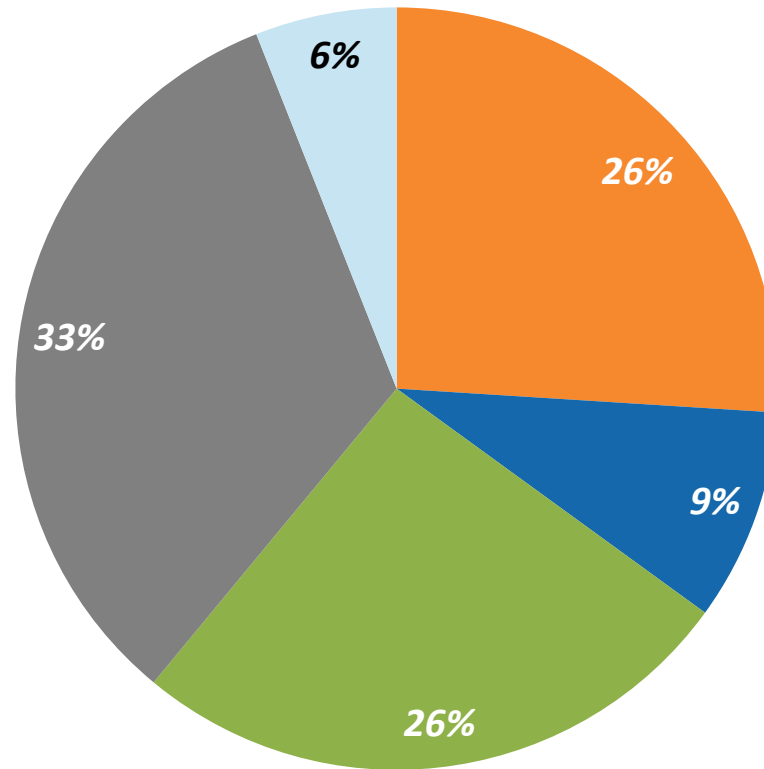
Gross Block of Plant & Machinery*
₹ 14,226 Million



WORLD CLASS CONSTRUCTION EQUIPMENTS USE OF RIGHT TOOLS FOR RIGHT WORK

3. In-house Execution Team

Total Employees*
2,750



- *Project Engineering*
- *Site Supervision*
- *Site Engineers*
- *Equipment Operators*
- *Admin & Office Staff*

IN-HOUSE TEAM OF QUALIFIED AND EXPERIENCED EMPLOYEES LED BY PROVEN MANAGEMENT TEAM

4. Host of Marquee Clients



National Highways Authority of India (NHAI)



Andhra Pradesh Road Development Corporation (APRDC)



Ministry of Road Transport & Highways (MoRTH)



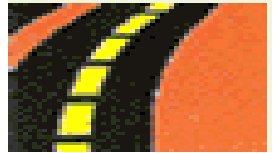
Hyderabad Growth Corridor Limited (HGCL)



Karnataka State Highway Improvement Project (KSHIP)



Karnataka Road Development Corporation (KRDCL)



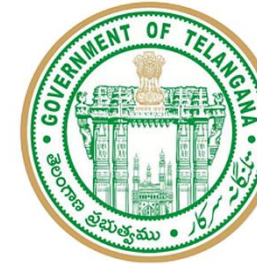
Madhya Pradesh Road Development Corporation Limited (MPRDCL)



Bruhat Bangalore Mahanagara Palike (BBMP)



Uttar Pradesh State Highways Authority (UPSHA)



Telangana Irrigation (Government of Telangana)



A.P. Irrigation (Government of Andhra Pradesh)



GMR Projects Private Limited



Engineers India Limited (Government of India Undertaking)



NMDC Limited



Sadbhav Engineering Limited



Public Works Department (Government of Arunachal Pradesh)



Highways Department (Government of Tamil Nadu)



Oriental Structural Engineers Pvt. Ltd.



BOT Portfolio

BOT Portfolio – Annuity Projects

	Particulars	Patel KNR Infrastructures limited (PKIL)	Patel KNR Heavy Infrastructures Limited (PKHIL)
Project Details	Stake	40%	40%
	Project Type	Road-Annuity	Road-Annuity
	State	Karnataka	Telangana
	JV Partner	PEL	PEIL
	Client	NHAI	NHAI
	Length (KM)	60.0	53.0
Terms	Concession Start Date	26 th March 2007	2 nd March 2008
	Concession Period	20 Years	20 Years
	COD	21 st December 2009	11 th June 2010
Financials	Project Cost (Rs. mn)	4,420.0	5,920.0
	Equity (30.06.2025) (Rs. mn)	370.0	648.7
	Debt (30.06.2025) (Rs. mn)	736.2	521.2
	Securitized	Yes*	Yes**
	Semi-Annuity - 36 Instalments (Rs. mn)	329.4	443.7

* PKIL securitized its project loan through issuance of non-convertible debentures to LIC of India & raised Rs. 4,090 mn in April 2010. The said proceeds were used to retire the existing high cost project loan and unsecured loans of promoters and to meet the issue expenses.

**PKHIL securitized its project loan through issuance of non-convertible debentures to L&T Infrastructures Finance Company Limited and raised Rs 4000 mn in Sept. 2013. The said proceeds were used to retire the existing high cost project loans (Other than the ECB of USD 25 Millions availed from the Standard Chartered Bank, London) and unsecured loans of promoters and to meet the issue expenses.

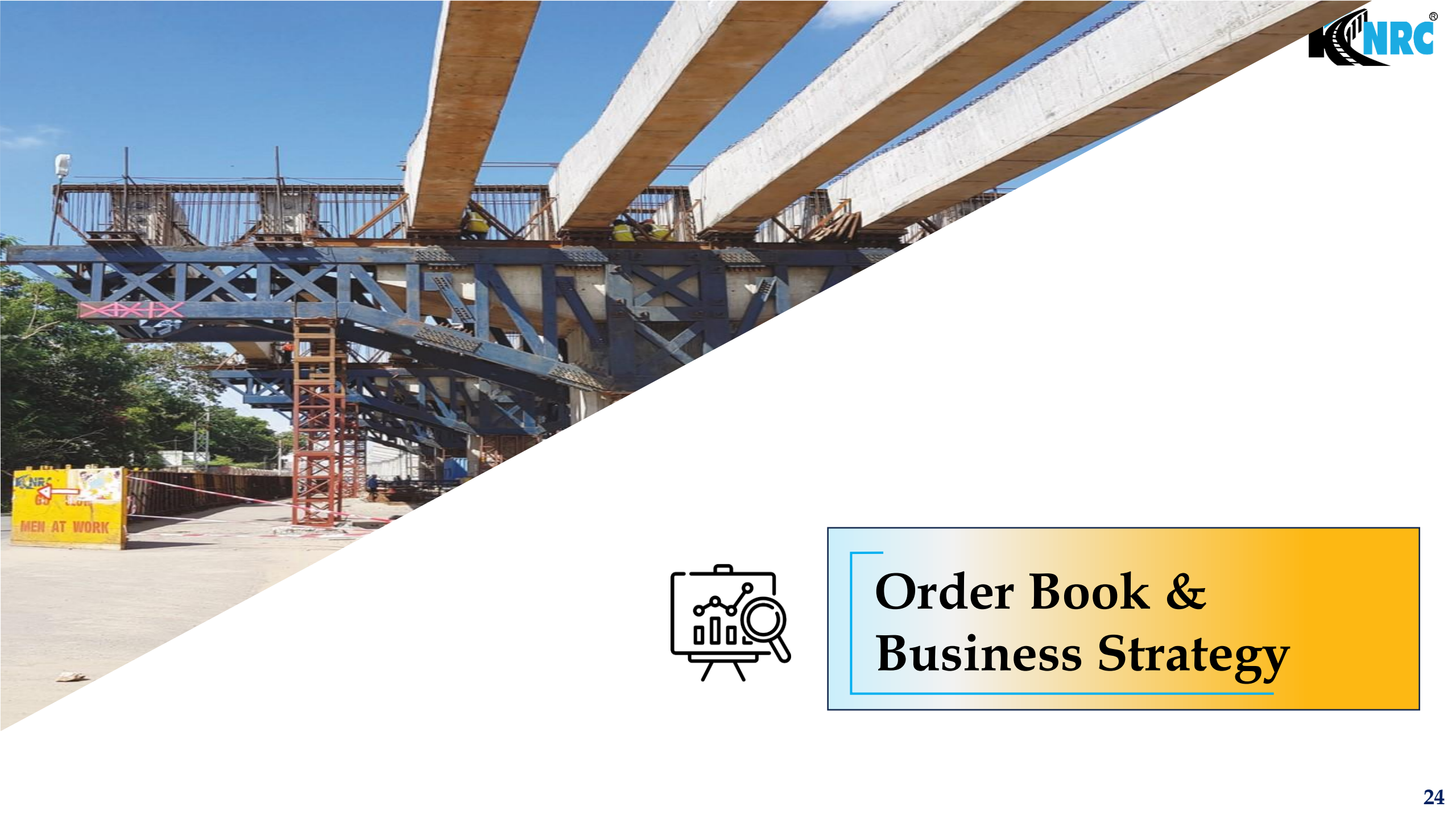
HAM Portfolio



	Particulars	<i>Magadi - Somwarpet</i>	<i>Oddanchatram - Madathukulam</i>	<i>Ramanattukara - Valanchery</i>	<i>Valanchery - Kappirikkad</i>	<i>Chittor -Thatchur</i>	<i>Marripudi to Somvarappadu</i>	<i>Mysore to Kushalnagara (Pkg V)</i>	<i>Mysore to Kushalnagara (Pkg IV)</i>
Project Detail	SPV Name	KNR Somwarpet Infra Pvt. Ltd.	KNR Palani Infra Pvt. Ltd.	KNR Ramanattukara Infra Pvt. Ltd.	KNR Guruvayur Infra Pvt. Ltd.	KNR Ramagiri Infra Pvt. Ltd.	KNR Ramatheertham Infra Pvt. Ltd.	KNR Sriranganatha Infra Pvt. Ltd.	KNR Kaveri Infra Pvt. Ltd.
	Stake	100%	100%	100%	100%	100%	100%	100%	100%
	Project Type	Hybrid Annuity	Hybrid Annuity	Hybrid Annuity	Hybrid Annuity	Hybrid Annuity	Hybrid Annuity	Hybrid Annuity	Hybrid Annuity
	State	Karnataka	Tamil Nadu	Kerala	Kerala	Andhra Pradesh	Andhra Pradesh	Karnataka	Karnataka
	Client	KSHIP	NHAI	NHAI	NHAI	NHAI	NHAI	NHAI	NHAI
	No of Lanes	Two	Four	Six	Six	Six	Six	Four	Four
	Length(KM)	166.0	45.4	39.7	37.4	34.7	29.1	83.4	26.6
	Concession Period	9 Years	17 Years	17.5 Years	17.5 Years	17 Years	17 Years	17 Years	17 Years
Financials	Bid Project Cost (Rs. mn)	11,445.0	9,200.0	23,675.0	21,400.0	10,415.0	6,650.0	6,903.0	6,500.0
	Total Project Cost (Rs. mn)	11,276.0	7,920.0	21,500.0	19,594.0	9,309.1	7,716.8	7,981.2	7,387.3
	Grant (Rs. mn)^	7,485.0	3,945.4	10,250.0	9,242.5	4,501.7	3,372.2	3,506.3	3,301.6
	Estimated Equity (Rs. mn)	1,221.0	804.6	2,250.0	2,091.5	961.5	874.6	895.0	817.2
	Estimated Debt (Rs. mn)	2,570.0	3,170.0	9,000.0	8,260.0	3,845.9	3,470.0	3,579.9	3,268.5
	Status*	AD: 5 th Oct. 2020	AD: 5 th Oct. 2020	AD: 21st Jan. 2022	AD: 21 st Jan. 2022	AD: 25 th Jan. 2023	AD: 10 th Feb. 2024	AD: 07 th April 2025	AD: 30 th April 2025
	PCOD / COD	27 th June 2023	2 nd Sept. 2022	-	-	16 th Dec. 2024	-	-	-
Progress	% Physical Progress	89.1%	100.0%	99.0%	98.3%	94.3%	43.5%	0.0%	0.0%
	Equity Invested (Rs. mn)	1,232.6	644.0	1,875.6	1,733.5	836.2	437.5	0.1	0.1
	Grant Received (Rs. mn)	7,485.0	4,386.6	10,944.5	10,043.4	4,670.8	1,641.6	0.0	0.0
	Debt Already Drawn (Rs. mn)	2,187.0	2,450.0	6,500.0	6,250.0	3,000.0	0.0	0.0	0.0

* - AD: Appointed Date

^Grant includes estimated Price Index Multiple of Rs. 4,222.5 mn

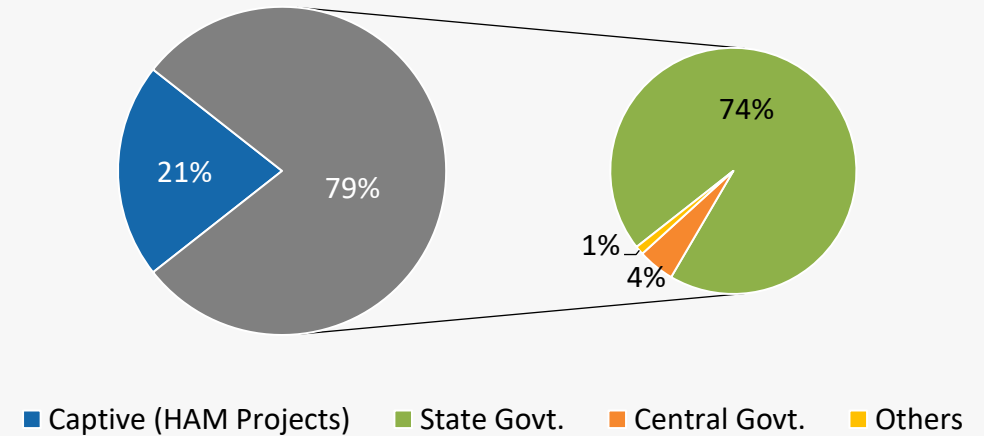


Order Book & Business Strategy

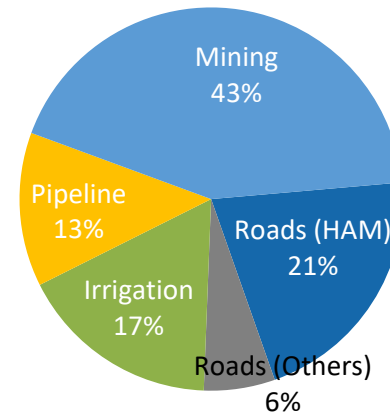
Order-book Highlights

Key Projects	Rs. Mn
Mysore to Kushalnagara (Pkg V) (HAM)	6,397
Mysore to Kushalnagara (Pkg IV) (HAM)	5,750
Marripudi to Somvarappadu Project (HAM)	3,476
Bangalore-Mangalore Project (Periya Shanthi to Bntwal) (EPC)	2,816
Elevated Highway along Avinashi Road in Coimbatore City (EPC)	1,257
Top 5 Road Projects	19,696
Other Road Projects	2,894
Irrigation Projects	14,202
Pipeline Projects	10,734
Mining Project	35,524
Total Orderbook as on 30th June 2025	83,050

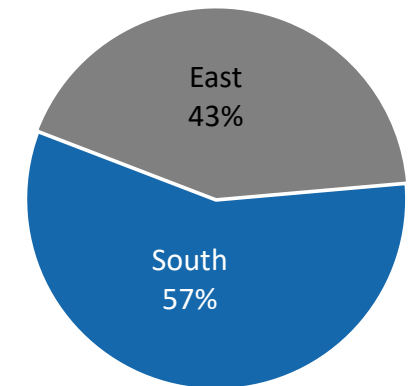
Order Book Break-up



Segment Wise Split



Region Wise Split



Order-book: State-wise

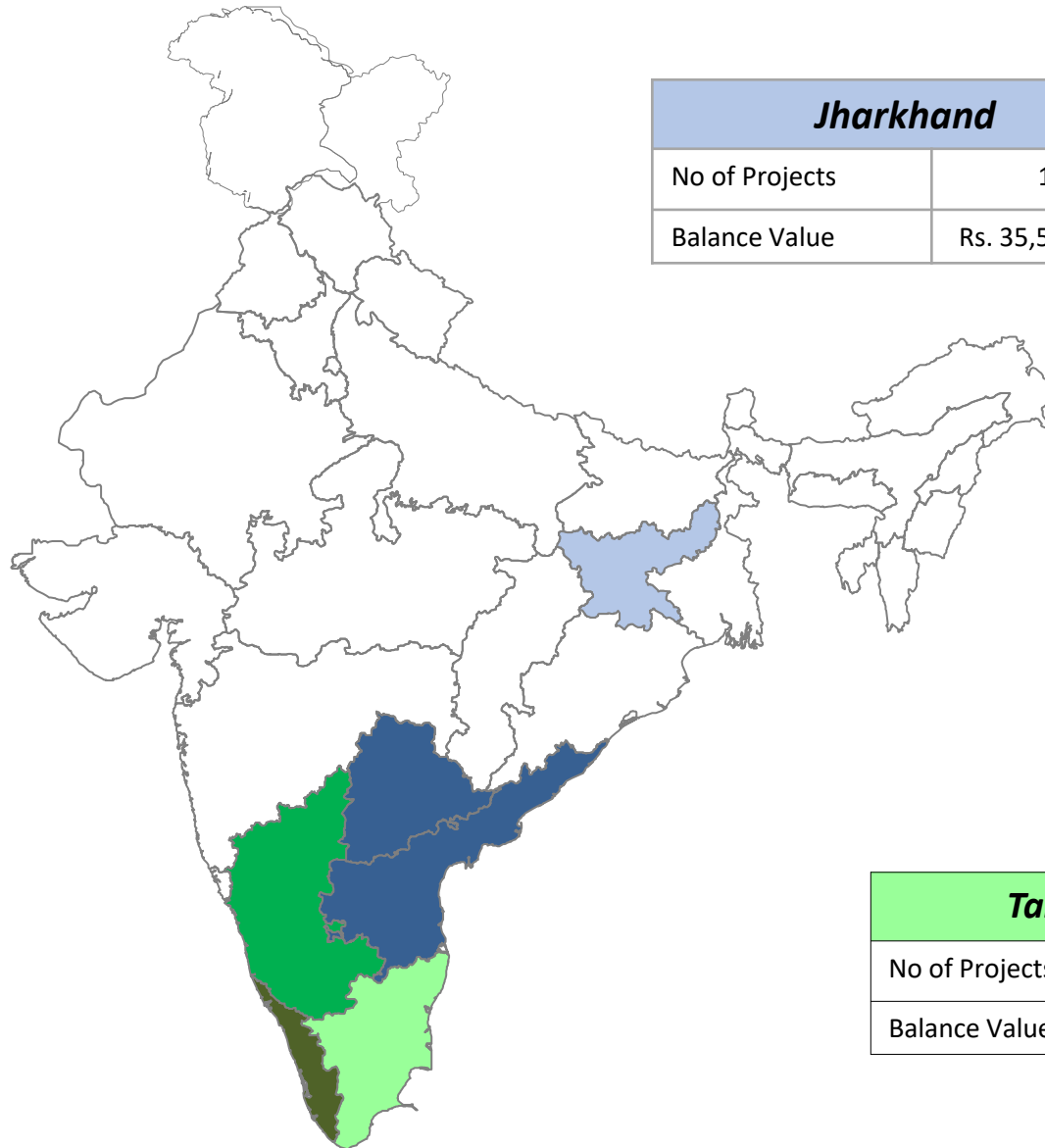
Karnataka	
No of Projects	6
Balance Value	Rs. 16,271 mn

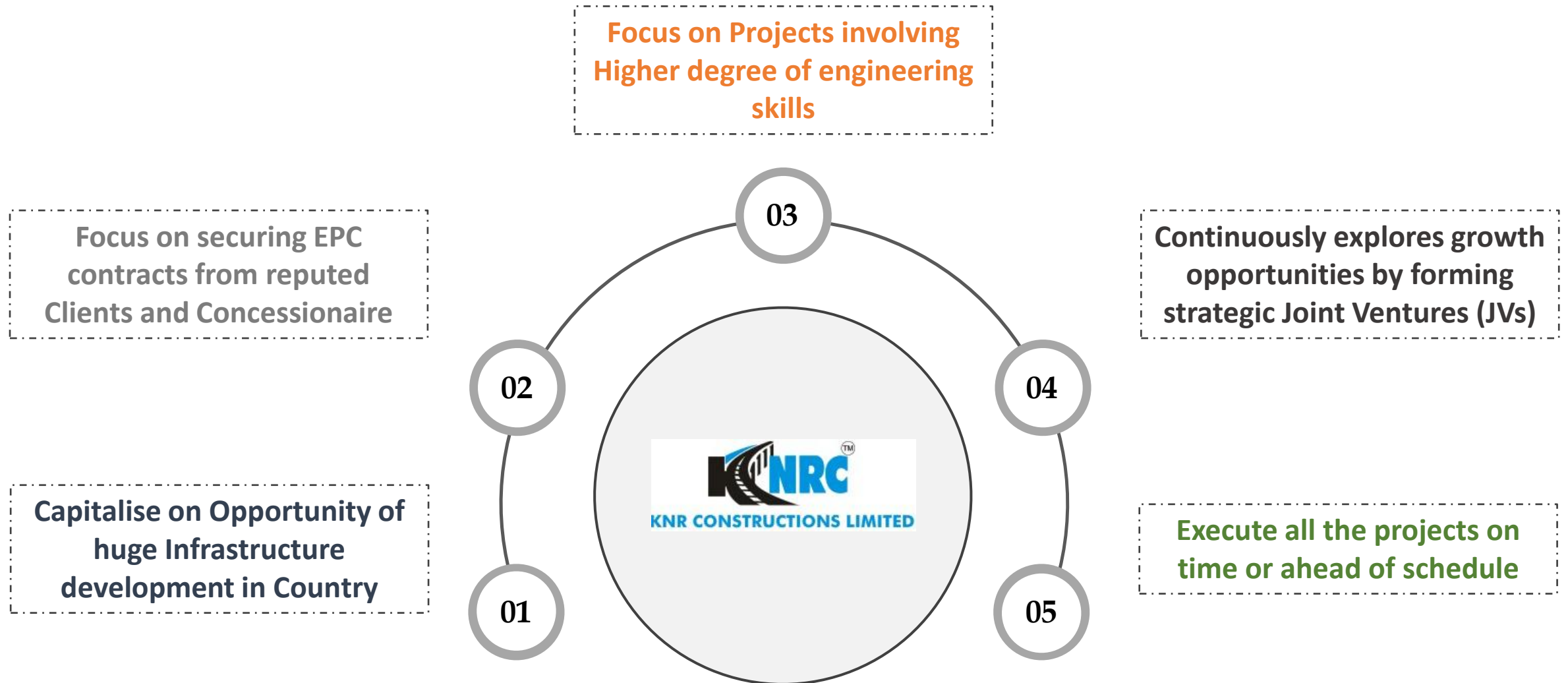
Kerala	
No of Projects	2
Balance Value	Rs. 600 mn

Jharkhand	
No of Projects	1
Balance Value	Rs. 35,524 mn

AP & Telangana	
No of Projects	12
Balance Value	Rs. 29,082 mn

Tamil Nadu	
No of Projects	2
Balance Value	Rs. 1,573 mn







Financial Highlights

Standalone Financial Highlights



Financial Year	2010*	2011*	2012*	2013*	2014*	2015*	2016^	2017^	2018^	2019^	2020^	2021^	2022^	2023^	2024^	2025^
Turnover	Rs. 7,125	Rs. 7,930	Rs. 7,505	Rs. 6,921	Rs. 8,348	Rs. 8,761	Rs. 9,025	Rs. 15,411	Rs. 19,317	Rs.21,373	Rs. 22,442	Rs. 27,026	Rs. 32,726	Rs. 37,438	Rs. 40,910	Rs. 33,587
	\$118.6	\$132.0	\$125.0	\$115.2	\$139.0	\$140.0	\$136.1	\$238.3	\$296.9	\$306.8	\$297.7	\$369.2	\$431.7	\$ 455.4	\$ 493.3	\$ 393.1
EBITDA	Rs. 1,121	Rs. 1,356	Rs. 1,338	Rs. 1,164	Rs. 1,258	Rs. 1,261	Rs. 1,529	Rs. 2,296	Rs. 3,839	Rs. 4,270	Rs. 4,871	Rs. 5,358	Rs. 6,777	Rs. 7,217	Rs. 7,010	Rs. 6,259
	\$18.7	\$22.6	\$22.3	\$19.4	\$20.9	\$20.1	\$23.1	\$35.5	\$59.3	\$61.3	\$64.6	\$73.2	\$89.4	\$ 87.8	\$ 84.5	\$ 73.3
Profit before Tax (PBT)	Rs. 826	Rs. 897	Rs. 784	Rs. 670	Rs. 669	Rs. 723	Rs. 1,291	Rs. 1,632	Rs. 2,682	Rs. 2,906	Rs. 2,937	Rs. 3,811	Rs. 5,788	Rs. 7,051	Rs. 6,893	Rs. 9,594
	\$13.8	\$14.9	\$13.1	\$11.2	\$11.1	\$11.6	\$19.5	\$25.2	\$41.2	\$41.7	\$39.0	\$52.1	\$76.4	\$ 85.8	\$ 83.1	\$ 112.3
Profit after Tax (PAT)	Rs. 503	Rs. 568	Rs. 528	Rs. 521	Rs. 610	Rs. 730	Rs. 1,611	Rs. 1,573	Rs. 2,721	Rs. 2,633	Rs. 2,252	Rs. 2,442	Rs. 3,818	Rs. 4,988	Rs. 4,938	Rs. 7,257
	\$8.4	\$9.5	\$8.8	\$8.7	\$10.2	\$11.7	\$24.3	\$24.3	\$41.8	\$37.8	\$29.9	\$33.4	\$50.4	\$ 60.7	\$ 59.5	\$ 84.9
EPS **	Rs. 1.79	Rs. 2.02	Rs. 1.88	Rs. 1.86	Rs. 2.17	Rs. 2.60	Rs. 5.73	Rs. 5.59	Rs. 9.68	Rs. 9.36	Rs. 8.01	Rs. 8.68	Rs. 13.6	Rs. 17.7	Rs. 17.6	Rs. 25.80
	\$0.025	\$0.030	\$0.030	\$0.030	\$0.035	\$0.040	\$0.090	\$0.085	\$0.0150	\$0.135	\$0.109	\$0.119	\$0.179	\$ 0.216	\$ 0.214	\$ 0.302
Net Worth	Rs. 3,008	Rs. 3,520	Rs. 4,024	Rs. 4,521	Rs. 5,106	Rs. 5,837	Rs. 7,377	Rs. 8,955	Rs. 11,578	Rs. 14,143	Rs. 16,239	Rs. 18,678	Rs. 22,420	Rs. 27,343	Rs. 32,257	Rs. 39,450
	\$50.1	\$58.6	\$67.0	\$75.3	\$85.0	\$93.3	\$111.2	\$138.5	\$177.9	\$203.0	\$215.4	\$255.1	\$295.7	\$ 332.6	\$ 389.0	\$ 461.7
Debt	Rs. 740	Rs. 735	Rs. 555	Rs. 710	Rs. 867	Rs. 963	Rs. 1,125	Rs. 1,303	Rs. 2,204	Rs. 2,641	Rs. 2,141	Rs. 7	Rs. 0	Rs. 3	Rs. 0	Rs. 0
	\$12.3	\$12.2	\$9.2	\$11.8	\$14.4	\$16.0	\$16.9	\$20.2	\$31.6	\$37.9	\$28.4	\$0.1	\$0.0	\$ 0.0	\$ 0.0	\$ 0.0
Debt to Equity	0.25	0.21	0.14	0.16	0.17	0.17	0.15	0.14	0.19	0.19	0.13	0.00	0.00	0.00	0.00	0.00

From FY10 to FY14 1 USD = Rs. 60.059

FY15 – 1USD = Rs. 62.58; FY16-1 USD = Rs. 66.32; FY17-Rs. 64.66; FY18-Rs. 65.07, FY19-Rs. 69.66, FY20 = Rs. 75.39, FY21 = Rs. 73.21, FY22 = Rs. 75.81, FY23 = 82.22

FY24 = 82.93, FY25 = 85.44

* Above financials are based on I GAAP

** Adjusted for Bonus Issue

^ Based on IndAS

All figures in Rupees million except EPS & Debt to Equity

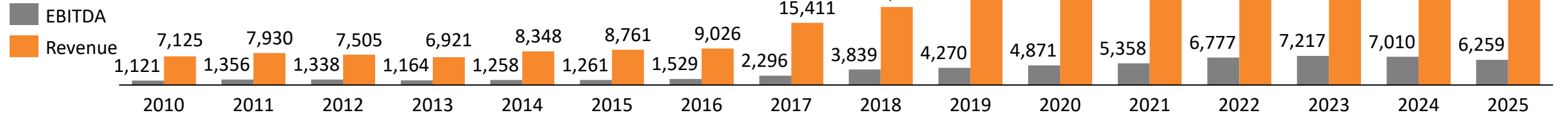
Standalone Financial Highlights



Revenue & EBITDA (Margin %)

EBITDA
Margin (%)

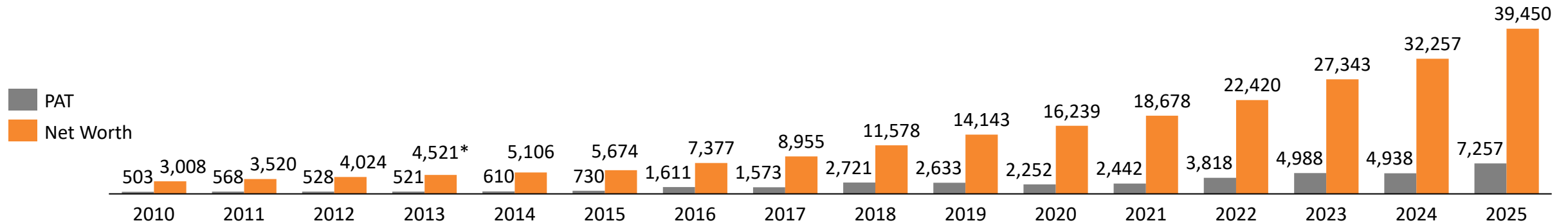
15.7% 17.1% 17.8% 16.8% 15.1% 14.4% 16.9% 14.9% 19.9% 20.0% 21.7% 19.8% 20.7% 19.3% 17.1% 18.6%



Net Profit & Net Worth (RoE)

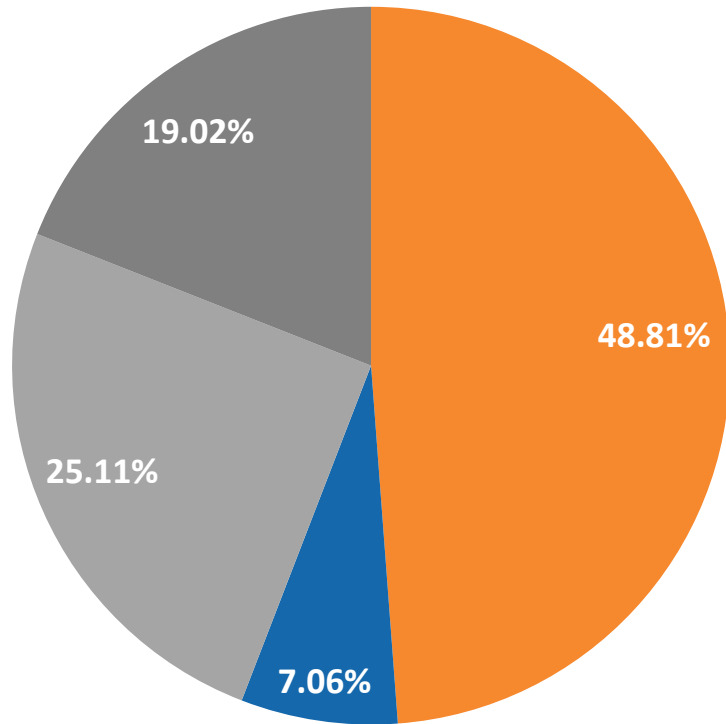
RoE (%)

16.7% 16.1% 13.1% 11.5% 11.9% 12.9% 21.8% 17.6% 23.5% 18.6% 13.9% 13.1% 17.0% 18.2% 15.3% 18.4%



Rs. in Million

Shareholding Pattern as of 30th June 2025



■ **PROMOTERS**

■ **FOREIGN INST. INVESTORS**

■ **MUTUAL FUNDS & AIFs, Insurance Co.**

■ **PUBLIC & OTHERS**

Shareholders Holding more than 1% of the Equity (Other than Promoters)	% to Equity
HDFC Mutual Fund	8.20
SBI Mutual Fund	4.32
Franklin Templeton Mutal Fund	1.88
ICICI Prudential Mutual Fund	1.68
HSBC Mutual Fund	1.44
Axis Mutual Fund	1.38
DSP Mutual Fund	1.27
Tata Mutual Fund	1.23
The Master Trust Bank of Japan Ltd (FPI Category I)	1.10
Total	22.50

For further information, please contact



Company :	Investor Relations Advisors :
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